



April 1, 2021

Dear Leelanau County Residents:

The support of the County taxpayers as well as the skill and dedication of our employees has enabled the Road Commission to continue providing excellent service residents have come to expect. Without the voted 0.5 mills which renewed this past August 2020, the operations of the Road Commission would be severely impacted. The Road Commission Board is grateful for the continued support and confidence expressed by the County taxpayers.

This millage is a big part of our operating budget and is used primarily for winter maintenance (snowplowing) including night and weekend service. Funds not used for winter maintenance are used in our summer sealcoat program.

The Board takes its fiduciary responsibilities seriously. A significant part of the Road Commission's revenues are derived from the Michigan Transportation Fund, which is comprised of State vehicle gas and diesel fuel taxes as well as vehicle registration fees. While a new highway funding program was implemented this past year, we continue to face rising asphalt, diesel fuel, labor costs as well as the continual impact of COVID-19 on the motoring public. Even with the new funding, it will be many years before we can overcome the years of inadequate funding at the State level. We continue to use seasonal and on-call employees during the winter months to compensate so that we can continue providing the same level of snowplowing service our residents have come to expect.

Some of the major road projects in 2020 included primary roads CR-616 (Alpine Road from CR-651 to CR614 1.15 miles); CR-633 (Jacobson Road from CR-626 to M-22 3.58 miles) and CR-669 (Shalda Creek culvert north of M-22). In addition, 21.99 miles of local roads were wedged/paved such as Schomberg, Gauthier, and Kabat Roads in Centerville Township; Townline Road in Cleveland Township; East Kasson, Kasson Center and Newman Roads in Kasson Township; Overby, Lingaur and Popp Roads in Leland Township; and Lautner and Solon Roads in Solon Township. In addition, 39.96 miles of roads were seal-coated this past summer. While these projects were substantial, there just are not sufficient funds or manpower available to address all of the roads needing attention. The Board does attempt to spend its limited resources wisely and equitably in the best interests of our residents.

This spring, an independent audit was conducted of our 2020 financial records resulting in a clean opinion. Complete financial results can be found on our web site at www.LeelanauCountyRoads.org. Also, visit us on Facebook too! Please feel free to contact the Road Commission if you have any questions about our operations.

CommissionersJim Calhoun
John Popa
Robert Joyce
Greg Mikowski
Garth Greenan**Staff**Manager – Brendan Mullane
Superintendent – Dave Priest
Finance Manager – Susan Boyd
Engineer Tech – Keith Moore
Fleet Manager – Tim Trudell**General Contact Info**Phone (231) 271-3993
Fax (231) 271-5612
e-mail lcrc@leelanauroads.org
<http://leelanaucountyroads.org>

LEELANAU COUNTY ROAD COMMISSION

10550 East Eckerle Road
Suttons Bay, Michigan 49682



April 1, 2021

To: All Leelanau County Township Clerks/Supervisors:

Cc: Leelanau County Board of Commissioners:

As part of the State of Michigan Act-51 reporting, financial reports summarizing road related services provided by the Leelanau County Road Commission for the year ended December 31, 2020 are attached. These reports are:

Actual Revenues and Expenditures Summary (audited) for the year 2020

This is an overall financial picture of our 2020 activities. Additional detail is shown on accompanying schedules listed below.

Primary Road Maintenance – 2020 and Local Road Maintenance – 2020

Summarizes **routine maintenance** activities such as dust control, crack sealing, seal coating, surface and shoulder maintenance, tree work, drainage, grass mowing, guardrails, spring street sweeping, pavement marking, snow removal, and traffic signs which are shown by individual township for local roads and by road number for primary roads. Each activity shown consists of labor and associated fringe benefits costs (payroll taxes, health, dental life and other insurance premiums, and pension), equipment related costs, purchased and locally produced materials, subcontractors and allocated overhead.

Primary Road-Paving Projects - 2020 and Local Road-Paving Projects - 2020

These schedules summarize **paving projects** for local roads (categorized by township) and by primary road. Contributions from townships and from other sources, when provided, are also shown. For any township(s) wishing to improve some of their local roads, please contact our staff to help you define your needs and contribution requirements.

State Trunk-line Activities – 2020

This schedule summarizes our maintenance activities for maintaining the five State Trunk-line routes (M-22, M-72, M109, M-201 and M-204) as contracted by the State of Michigan Department of Transportation (MDOT).

Also included is a **Report to Citizens** which explaining our funding sources, some of our largest accomplishments achieved this past year, and the challenges we face maintaining and improving our county road system with a limited budget in difficult economic times.

Should you have any questions regarding these reports, please do not hesitate to contact this office.

Attachments:

- Report to Citizens
- 2020 Year-end financial summary statements

Commissioners

Jim Calhoun
John Popa
Robert Joyce
Greg Mikowski
Garth Greenan

Staff

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LEELANAU COUNTY ROAD COMMISSION
For the Year Ended 12-31-20
Actual Revenues and Expenditures for the Year

| REVENUES | YE 2020 | YE 2020 | |
|------------------------------|---------------------|-------------------|-------------------------------------------------|
| <u>Transportation Funds</u> | | | <u>Primary Road</u> |
| Engineering | 10,000.00 | 1,265,165.33 | Paving Projects (See schedule) |
| Primary Roads | 3,058,777.53 | 1,367,331.58 | Routine maintenance (See schedule) |
| Local Roads | 1,536,023.13 | | |
| Primary Roads-Urban | 86,410.00 | | <u>Local Road</u> |
| Local Roads-Urban | 40,670.51 | 1,580,010.43 | Paving projects (See schedule) |
| Snow Removal funds | 295,299.85 | 2,635,267.25 | Routine maintenance (See schedule) |
| | | | |
| Forest Road funds | 39,731.28 | 707,037.04 | State Trunkline Maintenance (See schedule) |
| | | 270,296.05 | State Misc: MDOT project |
| State Trunkline Maintenance | 707,037.04 | | |
| State Misc: special projects | 270,296.05 | 1,083,543.12 | Capital Outlay |
| State trunkline audit | 93,340.00 | (944,786.45) | Allowance for depreciation |
| | | <u>138,756.67</u> | Net Capital: |
| FLAP Grant | 231,000.00 | | |
| Township Contributions | 330,906.00 | 239,888.10 | Equipment Expense - Net (Calculation below) |
| Millage proceeds | 1,351,837.10 | See note below | Fringes & Insurance |
| Salvage Sales | 4,581.46 | 340,204.46 | Net Administrative Expense |
| Other Contributions | 6,985.16 | | |
| Permits & Fees | 55,145.00 | | Total Expenditures: 8,543,956.91 |
| G/L on Disposal of equipment | 28,000.00 | | |
| Interest income/Bank fees | 8,839.40 | | Net increase: fund balance: (385,318.33) |
| Gain on aggregates sold | 3,759.07 | | |
| | | | |
| Total Revenues: | 8,158,638.58 | | |

Fringe benefits are allocated to primary and local road expenditures; equipment expense, shop supplies and inventory accounts at year end.

**Leelanau County Road Commission
Local Road-Paving Projects for 2020**

12-31-20

| <u>Project By Township</u> | <u>Labor and Fringes</u> | <u>Equipment</u> | <u>Road Gravel & Overhead</u> | <u>Outside Contractors</u> | <u>Total Cost</u> | <u>Work Performed</u> | <u>Miles Improved</u> |
|-----------------------------------|--------------------------|-------------------|-----------------------------------|----------------------------|---------------------|-----------------------|-----------------------|
| <u>Centerville Township</u> | | | | | | | |
| Schomberg Rd - CR-620 to Pit Rd | 10,800.59 | 9,879.28 | 8,204.20 | 95,056.42 | 123,940.49 | Resurface | 3.08 |
| Gauthier Rd - Schomberg to CR-645 | 3,922.21 | 3,924.43 | 4,966.14 | 48,182.00 | 60,994.78 | Resurface | 1.43 |
| Kabat Rd - Galla to CR-643 | 4,047.52 | 3,573.80 | 2,585.55 | 43,424.29 | 53,631.16 | Resurface | 0.77 |
| <u>Cleveland Township</u> | | | | | | | |
| Townline Rd - Gatzke to M-22 | 29,516.41 | 30,673.19 | 12,520.18 | 285,353.17 | 358,062.95 | Resurface | 4.14 |
| <u>Kasson Township</u> | | | | | | | |
| E. Kasson Rd - Bright to CR-641 | 13,478.79 | 14,117.76 | 7,089.99 | 136,100.29 | 170,786.83 | Resurface | 2.60 |
| Newman Rd - Kasson Center south | 6,826.11 | 5,989.30 | 3,771.70 | 48,002.70 | 64,589.81 | Resurface | 2.70 |
| Kasson Center - CR-667 to Newman | 74,098.00 | 56,496.74 | 11,032.91 | 195,508.37 | 337,136.02 | Reconstruct | 1.00 |
| <u>Leland Township</u> | | | | | | | |
| Overby Rd - Schomberg Rd west | 6,437.57 | 5,284.98 | 1,488.15 | 11,492.76 | 24,703.46 | Resurface | 0.20 |
| Lingaur Rd - entire length | 9,848.66 | 7,598.33 | 6,111.36 | 55,722.29 | 79,280.64 | Resurface | 1.26 |
| Popp Rd - Amore Rd to CR-645 | 10,739.28 | 10,272.35 | 8,141.90 | 88,675.44 | 117,828.97 | Resurface | 1.87 |
| <u>Solon Township</u> | | | | | | | |
| Lautner Rd - M-72 to CR-616 | 7,226.27 | 8,025.19 | 2,158.20 | 38,946.25 | 56,355.91 | Resurface | 1.21 |
| Solon Rd - M-72 to CR-616 | 7,232.26 | 8,141.50 | 2,917.88 | 114,407.77 | 132,699.41 | Resurface | 1.73 |
| Totals: | 184,173.65 | 163,976.85 | 70,988.16 | 1,160,871.75 | 1,580,010.43 | | 21.99 |

Summary:

| | | |
|--------------|------------------------|--------------|
| Resurface | \$ 1,242,874.41 | 20.99 |
| Pave gravel | | |
| Safety | | |
| Reconstruct | \$ 337,136.02 | 1.00 |
| Intersection | | |
| Other | | |
| | \$ 1,580,010.43 | 21.99 |

**Leelanau County Road Commission
Primary Road-Paving Projects for 2020**

12-31-20

| <u>PROJECT</u> | <u>Labor & Fringes</u> | <u>Equipment</u> | <u>Gravel/ Sand</u> | <u>Supplies/ Overhead</u> | <u>Outside Contractors</u> | <u>Total Cost</u> | <u>Work Performed</u> | <u>Miles Improved</u> | <u>Local/BIA or Federal Sources</u> |
|--------------------------------------------|----------------------------|-------------------|---------------------|---------------------------|----------------------------|---------------------|-----------------------|-----------------------|-------------------------------------|
| <u>Projects completed during 2019:</u> | | | | | | | | | |
| 618 - Alpine Rd from CR-651 east to CR-614 | 70,928.60 | 72,080.99 | 15,757.53 | 17,402.28 | 145,817.71 | 321,997.11 | Reconstruct | 1.15 | |
| 633 - Jacobson Rd from CR-626 to M-22 | 48,206.18 | 51,180.90 | 22,069.58 | 6,421.12 | 257,504.05 | 385,381.83 | Resurface | 3.58 | |
| <u>Projects carried over from 2019:</u> | | | | | | | | | |
| 629 - Shoulders Knollwood to Cathead Bay | 862.64 | 0.00 | 0.00 | 163.36 | 15,000.00 | 16,026.00 | Resurface | 2.20 | |
| 669 - FLAP grant/culvert replacement | 2,002.57 | 0.00 | 0.00 | 5,522.48 | 534,235.34 | 541,760.39 | Culvert | 0.10 | FLAP Grant/ Cleveland Twp |
| TOTALS | 122,000.00 | 123,271.89 | 37,827.11 | 29,509.24 | 952,557.10 | 1,265,165.33 | | 7.03 | 0.00 |

Summary:

| | |
|--------------|---------------------|
| Safety | |
| Reconstruct | 321,997.11 |
| Resurface | 401,407.83 |
| Pave Gravel | |
| Other | 541,760.39 |
| Intersection | |
| | <u>1,265,165.33</u> |
| | <u>7.03</u> |

Leelanau County Road Commission
Township Local Road Maintenance - 2020 Year ended 12/31/20

| Township | Dust Control/brine | Seal Coat | Surface Maintenance | Shoulder Maintenance | Tree Work | Drainage | Mowing | Roadside Cleanup/ Guard rail |
|-------------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|------------------------------|
| Bingham | 777.56 | 50,149.64 | 15,393.26 | 3,468.93 | 13,351.47 | 83,570.84 | 7,434.03 | 305.83 |
| Centerville | 1,851.88 | 152,460.17 | 28,293.34 | 23,443.16 | 56,055.09 | 13,700.42 | 7,322.04 | 53.26 |
| Cleveland | 7,225.76 | | 45,962.28 | 4,348.89 | 27,326.60 | 28,385.45 | 3,522.78 | 330.67 |
| Elmwood | 1,715.37 | 6,290.39 | 32,759.85 | 7,432.67 | 5,339.52 | 37,231.05 | 5,366.44 | 4,649.02 |
| Empire | 2,251.25 | | 18,468.07 | 3,608.85 | 43,868.30 | 11,424.46 | 1,690.89 | 261.60 |
| Glen Arbor | 148.39 | 58,307.50 | 26,230.47 | 4,262.32 | 23,381.15 | 12,275.70 | 2,367.24 | 398.73 |
| Kasson | 2,185.95 | 156,541.39 | 31,649.08 | 13,031.64 | 19,414.29 | 13,479.77 | 4,819.89 | 1,095.42 |
| Leelanau | 8,737.06 | | 57,012.08 | 8,787.89 | 55,224.53 | 8,508.40 | 7,218.41 | 183.45 |
| Leland | 504.52 | 122,902.13 | 23,707.48 | 12,567.66 | 16,663.12 | 10,250.94 | 2,969.49 | |
| Solon | 397.68 | 21,248.11 | 22,405.00 | 13,533.67 | 11,690.02 | 7,398.92 | 3,494.50 | |
| Suttons Bay | 267.10 | 48,742.74 | 13,016.29 | 5,188.99 | 13,826.01 | 23,403.20 | 5,253.70 | |
| Maple City (Village) | | | 137.50 | 88.53 | 596.15 | 52.60 | | |
| Leland (Village) | | | 4,638.81 | 1,061.27 | 11,325.57 | 3,388.32 | | |
| Lake Leelanau (Village) | | | 623.57 | 358.76 | 1,366.11 | | | |
| Cedar (Village) | | | 691.24 | | 272.22 | | | |
| Totals | \$ 26,062.52 | \$ 616,642.07 | \$ 320,988.32 | \$ 101,183.23 | \$ 299,700.15 | \$ 253,070.07 | \$ 51,459.41 | \$ 11,344.43 |

| (Continued) | Street Sweeping | Pavement Marking | Supervision | Snow Removal | Traffic sign Control | Grand Totals | Miles of Local Roads |
|-------------------------|---------------------|---------------------|----------------------|----------------------|----------------------|------------------------|----------------------|
| Bingham | 6,366.80 | 3,311.05 | 7,198.64 | 51,963.33 | 3,336.41 | 246,627.79 | 28.99 |
| Centerville | 7,265.15 | 2,909.39 | 10,972.80 | 65,637.11 | 2,815.64 | 372,779.45 | 30.9 |
| Cleveland | 7,837.47 | 1,378.67 | 6,573.72 | 87,050.26 | 2,530.13 | 222,472.68 | 45.21 |
| Elmwood | 13,618.79 | 1,538.05 | 6,067.13 | 59,938.07 | 3,683.23 | 185,629.58 | 33.79 |
| Empire | 5,852.31 | | 6,211.55 | 42,064.47 | 717.34 | 136,419.09 | 28.96 |
| Glen Arbor | 6,126.48 | 956.60 | 6,687.07 | 33,607.73 | 2,055.90 | 176,805.28 | 44.92 |
| Kasson | 4,490.31 | 3,388.92 | 7,694.84 | 58,015.62 | 2,108.24 | 317,915.36 | 42.13 |
| Leelanau | 5,919.54 | | 10,135.69 | 100,631.17 | 5,282.97 | 267,641.19 | 67.86 |
| Leland | 1,721.19 | 2,356.07 | 8,325.73 | 48,010.70 | 2,081.87 | 252,060.90 | 25.1 |
| Solon | 4,189.31 | 2,209.59 | 10,024.46 | 42,788.78 | 1,133.23 | 140,513.27 | 21.14 |
| Suttons Bay | 7,894.27 | 3,040.97 | 9,006.99 | 83,643.85 | 3,096.09 | 220,446.65 | 42.4 |
| Maple City (Village) | 2,326.34 | | 5,588.27 | 5,242.47 | 291.82 | 14,323.68 | 2.07 |
| Leland (Village) | 5,927.02 | | 4,237.40 | 20,230.50 | 146.53 | 50,955.42 | 9.22 |
| Lake Leelanau (Village) | 2,359.79 | | 4,760.81 | 9,328.92 | | 18,797.96 | 1.98 |
| Cedar (Village) | 2,171.17 | | 5,040.83 | 3,703.49 | | 11,878.95 | 0.79 |
| Totals | \$ 84,065.94 | \$ 21,089.31 | \$ 108,525.93 | \$ 711,856.47 | \$ 29,279.40 | \$ 2,635,267.25 | 425.46 |

* Includes employee health, life and dental insurances, retirement, holiday, vacation, sick pay and payroll taxes.
 ** Includes general road expenses used to support road maintenance.

Leelanau County Road Commission
Primary Road Maintenance - 2020

Year ended 12/31/20

| Co. Road Number | Surface | Shoulder | Roadside Cleanup | Tree Removal | Drainage | Mowing | Seal-Coat |
|-----------------|---------------------|---------------------|------------------|---------------------|----------------------|---------------------|----------------------|
| 614 | 3,505.70 | 2,167.29 | 53.26 | 540.92 | 2,048.75 | 1,971.99 | |
| 616 | 11,509.77 | 15,897.16 | 111.12 | 26,199.22 | 4,233.85 | 3,930.29 | 113,531.55 |
| 618 | 2,895.74 | 369.29 | | 545.20 | 1,351.00 | 114.21 | |
| 620 | 3,338.91 | 1,789.61 | | 1,674.20 | 1,521.47 | 571.05 | 41,040.31 |
| 622 | | | | | | | |
| 626 | 2,874.19 | 1,142.59 | | | 6,912.78 | 670.62 | |
| 629 | 8,006.98 | 3,711.63 | 161.45 | 2,162.65 | 6,552.20 | 685.27 | |
| 631 | 3,101.04 | 347.07 | | | | 571.05 | |
| 633 | 9,505.87 | 1,668.01 | 132.70 | 6,914.27 | 31,474.54 | 5,145.68 | |
| 637 | 3,471.31 | 345.40 | | 3,737.79 | | 1,598.95 | |
| 640 | 941.82 | 164.36 | | 495.51 | 26,785.35 | 511.88 | |
| 641 | 7,681.48 | 19,777.92 | 53.26 | 1,706.36 | 5,866.52 | 6,089.88 | |
| 643 | 3,242.83 | 15,331.19 | | 10,813.89 | 7,763.82 | 1,925.26 | |
| 645 | 3,029.15 | 5,642.38 | | 1,513.15 | 106.52 | 3,351.92 | |
| 651 | 3,598.51 | 1,558.83 | | 3,953.83 | 102.07 | 1,602.30 | |
| 667 | 5,726.86 | 7,669.55 | | 3,354.71 | 1,009.45 | 809.78 | |
| 669 | 8,200.40 | 955.43 | | 5,985.86 | | 1,127.26 | |
| 675 | 5,413.68 | 105.54 | 111.12 | 9,135.78 | 8,175.62 | 1,028.82 | 143,891.96 |
| 677 | 2,952.58 | 600.44 | | 5,462.63 | | 338.18 | |
| 685 | 115.80 | | | | | | |
| 689 | | | | | | 225.45 | |
| Totals | \$ 89,112.62 | \$ 79,243.69 | \$ 622.91 | \$ 84,195.97 | \$ 103,903.94 | \$ 32,269.84 | \$ 298,463.82 |

| Co. Road Number | Street Sweeping | Pavement Marking | Snow Removal | Supervision | Traffic Signs | Guardrail | Totals | Miles of Primary Road |
|-----------------|---------------------|---------------------|----------------------|----------------------|---------------------|--------------------|------------------------|-----------------------|
| (Continued) | | | | | | | | |
| 614 | 674.18 | 1,829.65 | 20,773.50 | 4,279.01 | 1,021.45 | | \$ 38,865.70 | 6.30 |
| 616 | 4,632.46 | 13,512.22 | 38,910.08 | 10,527.04 | 2,275.04 | 208.60 | \$ 245,478.40 | 18.68 |
| 618 | 552.95 | 933.44 | 8,628.45 | 2,715.65 | 498.26 | | \$ 18,604.19 | 2.63 |
| 620 | 90.98 | 1,173.51 | 9,199.23 | 3,542.20 | 135.80 | | \$ 64,077.27 | 3.25 |
| 622 | | | 1,351.66 | 2,240.02 | | | \$ 3,591.68 | 0.40 |
| 626 | 576.55 | 3,400.16 | 16,779.70 | 6,418.45 | 444.31 | | \$ 39,219.35 | 6.48 |
| 629 | 1,009.23 | 2,968.87 | 19,057.63 | 4,989.30 | 309.98 | | \$ 49,615.19 | 5.86 |
| 631 | | 614.04 | 9,868.52 | 3,641.23 | 360.45 | | \$ 18,503.40 | 2.44 |
| 633 | 3,716.53 | 5,739.13 | 49,165.20 | 7,677.87 | 4,251.76 | | \$ 125,391.56 | 21.23 |
| 637 | | 2,067.27 | 17,388.42 | 4,786.64 | 356.22 | | \$ 33,752.00 | 6.79 |
| 640 | 213.14 | 1,357.55 | 11,290.57 | 5,216.37 | 88.87 | | \$ 47,065.42 | 3.97 |
| 641 | 2,094.26 | 7,556.31 | 52,799.04 | 6,522.34 | 3,790.16 | | \$ 113,937.53 | 21.58 |
| 643 | 443.75 | 4,043.48 | 25,342.63 | 5,431.59 | 1,601.18 | | \$ 75,939.62 | 11.53 |
| 645 | 1,229.45 | 3,625.22 | 21,390.35 | 4,954.47 | 1,381.85 | | \$ 46,224.46 | 10.92 |
| 651 | 1,384.24 | 5,554.69 | 37,578.49 | 7,329.40 | 1,369.39 | | \$ 64,031.75 | 12.26 |
| 667 | 1,925.25 | 10,649.40 | 27,380.75 | 7,648.86 | 863.78 | | \$ 67,038.39 | 9.93 |
| 669 | 88.75 | 7,817.05 | 32,090.06 | 6,818.82 | 574.58 | 216.19 | \$ 63,874.40 | 10.60 |
| 675 | 1,655.71 | 7,615.75 | 23,257.49 | 6,446.24 | 1,310.86 | | \$ 208,148.57 | 8.20 |
| 677 | 542.32 | 3,471.99 | 17,894.80 | 6,461.49 | 188.75 | 1,677.56 | \$ 39,590.74 | 5.73 |
| 685 | | | 2,067.13 | | | | \$ 2,182.93 | 0.62 |
| 689 | | | 1,973.58 | | | | \$ 2,199.03 | 1.23 |
| Totals | \$ 20,829.75 | \$ 83,929.73 | \$ 444,187.28 | \$ 107,646.99 | \$ 20,822.69 | \$ 2,102.35 | \$ 1,367,331.58 | 170.63 |

* Includes employee health, life and dental insurances, retirement, holiday, vacation, sick pay and payroll taxes.

** Includes general road expenses used to support road maintenance.

**Leelanau County Road Commission
State Trunk-line Activity-2020**

For the year ended December 31, 2020

| State Trunkline | Surface | Shoulder | Tree removal | Drainage | Roadside | Mowing | Guard rails | Sweeping | Winter | Winter patrol |
|-----------------|---------------------|---------------------|---------------------|---------------------|--------------------|---------------------|--------------------|--------------------|----------------------|---------------------|
| M-22 | 10,001.27 | 5,237.84 | 71,038.98 | 42,982.12 | 1,053.46 | 8,718.56 | 725.61 | 1,277.65 | 117,909.63 | 11,086.17 |
| M-72 | 1,134.89 | 9,012.06 | 6,046.52 | 15,883.31 | 443.51 | 2,088.10 | 32.09 | 206.90 | 48,643.80 | 4,738.94 |
| M-109 | 1,599.06 | 422.42 | 6,260.53 | 3,981.66 | 47.34 | 608.58 | 849.41 | | 9,050.75 | 520.53 |
| M-201 | 827.46 | | | | | | | | 4,973.91 | 1,039.14 |
| M-204 | 474.28 | 195.75 | 610.48 | 1,983.03 | 21.79 | 1,635.59 | | | 17,895.01 | 2,225.78 |
| Totals | \$ 14,036.96 | \$ 14,868.07 | \$ 83,956.51 | \$ 64,830.12 | \$ 1,566.10 | \$ 13,050.83 | \$ 1,607.11 | \$ 1,484.55 | \$ 198,473.10 | \$ 19,610.56 |

| | Other Winter | Traffic signs | Emergency Response | Park garbage | Insurance | Adopt-A-Hwy | Overhead | Field supervision | Benefits | Totals |
|---------------|---------------------|--------------------|---------------------|--------------------|--------------------|------------------|---------------------|---------------------|----------------------|----------------------|
| M-22 | 23,689.41 | 1,675.13 | 18,137.35 | 3,038.33 | 6,782.00 | 573.76 | 42,491.53 | 9,568.91 | 85,668.12 | \$ 461,655.83 |
| M-72 | 4,003.71 | 938.84 | 955.77 | | | 91.30 | 13,494.64 | 4,081.69 | 32,299.98 | \$ 144,096.05 |
| M-109 | 742.49 | 24.00 | | | | | 3,800.40 | 2,570.49 | 10,906.37 | \$ 41,384.03 |
| M-201 | 1,005.23 | | | | | | 1,327.13 | 2,014.89 | 4,410.63 | \$ 15,598.39 |
| M-204 | 2,499.50 | 20.47 | | | | 78.95 | 4,187.55 | 2,826.15 | 9,648.41 | \$ 44,302.74 |
| Totals | \$ 31,940.34 | \$ 2,658.44 | \$ 19,093.12 | \$ 3,038.33 | \$ 6,782.00 | \$ 744.01 | \$ 65,301.25 | \$ 21,062.13 | \$ 142,933.51 | \$ 707,037.04 |